

Houston Business & Estate Planning Council

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Dear HBEPC Members,

I hope this letter finds you doing well. We have certainly all become more adept at virtual meetings since my welcome letter in August, and we thank you all for your patience along the way.

At the time of that initial letter, we were hopeful that by 2021 we would be switching back to in-person meetings. Unfortunately, we will be remaining virtual. The health and safety of each of you, our members, as well as the health and safety of the speakers and the River Oaks Country Club staff remains very important to us.

In recognition of the ongoing virtual platform, the HBEPC Board has decided to significantly reduce dues for next season to \$100. More information and a formal announcement will follow in our annual welcome letter (to be sent by Jennifer Grosvenor as your new President in summer 2021). There is no action for you to take at this time, but we did want to get the word out before the holiday season and new year. We very much appreciate your membership, and we hope you each enjoy being a part of this great HBEPC community.

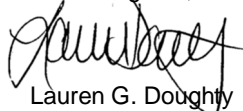
The remaining line-up of speakers and topics follows, and please note that due to the virtual platform, our January meeting has been switched to a lunchtime meeting:

- *January 21* – Ken Kies – The Way Forward after the 2020 Election
- *February 18* – Katherine Akinc & Matthew Badders – Inside the Mind of a Trustee
- *March 25* – Oliver Warnke – Valuation topic to be determined
- *April 22* – Paul Lee – Tax topic to be determined

Our website (www.hbepec.org) remains a good resource for information. Notices for meetings will continue to be sent via email - if for any reason you are not receiving the notices, please contact Mike Hill (his contact info is on the left side of this letter). Outlines and materials will be posted on our website.

On behalf of your HBEPC Board, we look forward to finishing out a great line-up of speakers and learning, and we cannot wait until we are able to see you in person again. Wishing you all a very Happy Holidays and a Happy New Year.

Warm Regards,



Lauren G. Doughty
President

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